Greetings RMAIRIANS!

I hope that you are all enjoying those well-deserved summer vacations and not thinking about the upcoming fall rush of reporting. I personally have one more family fling that will send me to Legoland. Please don't be jealous! If you would like me to pick up or build you something, just let me know. :-)

On a more serious note, you are probably wondering why I'm writing the presidential message this issue. Kathy Chandler-Henry has resigned from her presidency post due to unfortunate personal circumstances. According to the RMAIR bylaws, the vice president will become acting president. Therefore, I will serve the remainder of her term, and then serve a full term next year (until October 2005). Wendy Miley has also agreed to remain as past president, which means she will handle the vice presidential elections an additional year. Let me just say that Wendy has been terrific during this whole transition by bringing me up-to-speed on RMAIR operations and procedures. I'm truly honored to serve in this capacity and promise to make this year fun and enjoyable.

Marcia Belcheir and Ray Wallace are working hard on the RMAIR 2004 conference in Coeur d'Alene. The 2005 conference is also moving forward. Out of forty-five participants in the survey, the voting was thus: would attend Edmonton or Park City (19), prefer Park City (7), prefer Edmonton (15), could not attend (4). Thanks for your input; we are proceeding with Edmonton. Ellen McGregor has volunteered to be the program co-chair.
One last quick thought. I know that our profession supports many functions across campus, and it's often
difficult for upper-level management and others to see the impact we have. Because of this unusual
setup, I'm convinced that it's our DUTY to inform campus entities regarding the work we do. Yes, many
of us want to remain “perfectly humble” by not bragging or engaging in PR work. But, I would
encourage all of us to look for opportunities to speak out and endorse the IR profession. Thanks for all
you do!

From the Editor
Wendy Marsh Kappy

Greetings. Welcome to the August 2004 issue of PANORAMA. I hope you are all well, that you were able
to take some time off this summer, and that you are refreshed and ready to meet the challenges and
opportunities you will face during the next academic year.

Our annual meeting is only two months away. The conference looks very promising with a good solid
program and a great venue. Our annual meetings provide a wealth of learning experiences and
opportunities to reconnect with colleagues and forge new relationships. I can’t think of a better way to
professionally renew ourselves. The early registration deadline for the conference is September 24. If you
are planning to attend, please register as soon as possible and give Marcia and Ray some peace of mind.

Wendy Miley will soon be sending out election information, including candidate bios and instructions for
voting. As in the last election, I believe you will be able to vote on-line.

I want to thank all of the contributors to this newsletter. I know many went out of their way to send in
their reports, despite heavy workloads. Thank you for your dedication and hard work.

See you in Coeur d’Alene!

RMAIR 2004 Meeting in Coeur d'Alene

The RMAIR Coeur d’Alene conference is coming up soon. We have a great program lined up with four
valuable workshops. There are two workshops by the SAS Institute. One is a demonstration of SAS’
data mining tool, Enterprise Miner. The other is a demonstration of a point and click SAS tool called
Enterprise Guide. Kimberly Thompson will be showing us how to use all the newest bells and whistles in
the IPEDS Peer Analysis System. Finally, but not least, Mary Beth Worley and Nick Valcik are going to
provide institutional researchers a solid basis for working with MS Access. For a copy of this year’s
program schedule, go to: http://www.webs.uidaho.edu/ipb/rmair2004/RMAIR_2004_Program.pdf

The conference hotel, the Coeur d’Alene Resort, has great rooms with view of the lake and is close to
downtown shops. It is important that we try to make arrangements at the resort hotel to meet our contract
requirements. The prices are pretty good. If you are flying to the conference, it is best to fly into
Spokane International Airport. Omnibus (208) 667-6664 can provide ground transportation to the Coeur
d’Alene Resort for $35 one-way. It is $5 for each additional person, so we can save money by
coordinating with other RMAIRians with flights arriving at similar times. This and other information can
also be found on the conference website.
Please go the conference website for registration and up-to-the-minute information on the conference: http://www.webs.uidaho.edu/ipb/rmair2004/

RMAIR SIG at AIR Forum in Boston
Reported by Ellen McGregor, RMAIR Secretary/Treasurer

Wendy Miley, past president, chaired the RMAIR SIG meeting, held at the AIR Forum, on Tuesday, June 1, 2004. She dedicated the meeting in memory of Bill Walsh, University of Arizona, who passed away from pancreatic cancer this past spring. There was a “full house” at the meeting, with about 50 in attendance. We acknowledged the efforts of the Boston Forum Chair, Fred Lillibridge, a member of RMAIR.

Ellen McGregor presented an update on the finances, noting the April 30th balance in our checking account was $22,549.66. She acknowledged the efforts of prior treasurers, J. Stirn and J. Curtin, who had established the funding reserve. Ellen brought up two budgetary questions concerning whether RMAIR wanted to continue the policy of funding the Best Paper Award and the Train the Trainer program at the current levels of $500 each. It was decided to continue sponsoring the Best Paper Award at the $500 level, which supports the author of the paper selected as the Best Paper at the annual RMAIR conference with attendance at the AIR Forum. It was also decided that it may be appropriate to increase the funding for Train the Trainer, and the exact amount would be a decision of the RMAIR Executive Board.

Jeff Donnelly, of Northern Alberta Institute of Technology, invited RMAIR to be a joint sponsor of the RMAIR/CIRPA Conference to be held in Edmonton at the West End Mall on October 22-26, 2005. There was a lively discussion of advantages and disadvantages.

Ray Wallace invited us to Coeur d’Alene, Idaho for the October 2004 RMAIR conference. He noted that it would be best to fly into Spokane, WA, and then drive to Coeur d’Alene.

Information on the ASU Graduate Program in Institutional Research was presented. Nine students are in the program.

Wendy Miley reminded us to send in nominations for RMAIR vice president. Steve Chambers, chair of the next AIR Forum in San Diego, reminded us of opportunities to be involved with AIR.

A call for emeritus nominations resulted in one name submitted for fall voting, Susan Jones of Wyoming. Another name was submitted, but since then that same individual, due to a change in circumstances, withdrew their name.
News from the States

ARIZONA
State Reporter: Ellen McGregor

New Medical School

The University of Arizona, Arizona State University, and the AZ Board of Regents agreed to locate a new medical school in downtown Phoenix. Currently, the only medical school in the state is in Tucson. The UA Colleges of Medicine and Pharmacy will join with the ASU College of Nursing and the future ASU Department of Biomedical Informatics in creating the Phoenix Biomedical Center for the training of doctors and nurses. The new campus will interact closely with the Translational Genomics Research Institute.

Redesign of the Universities

The June 3, 2004 meeting of the Arizona Board of Regents established a feasibility committee with leaders of higher education in the state to evaluate and study a restructuring plan for higher education in Arizona. David Longanecker, executive direction of WICHE will supervise the study. The committee includes administrators from the universities, the chancellors from the Maricopa system and Pima Community College, and the president of AWC. A proposal drafted by the presidents of the three universities and the past president of the Board of Regents (Chris Herstam) would have a layered system: UA and ASU Main would remain the same, and a new Arizona Regional Universities president would be in charge of chancellors at Southern Arizona University (currently UA South and NAU-Yuma) and Northern Arizona University and Central Arizona University (currently ASU West). Three prospective Arizona State University West faculty members just turned down appointments last month because of concerns over the university’s future under the proposed redesign. The study could take up to a year to complete. The proposal has generated much discussion about the direction of higher education in Arizona.

COLORADO
State Reporter: Stephen Chambers

Stephen Chambers submitted the following article on the higher education funding crisis in Colorado from the March 16, 2004 edition of the Christian Science Monitor (reprinted with permission from author):

Colleges Face Spare Changes

Like many states, Colorado wants to trim its budget—even as record numbers of students opt for college. Who will foot the bill?

By Amanda Paulson | Staff writer of The Christian Science Monitor

BOULDER, COLO. – The University of Colorado has been garnering a lot of headlines lately, and they're not the sort that make a college president happy. Nationally, the school has become synonymous with
football-recruiting scandals. Allegations of sexual assaults at recruiting parties there sparked a congressional investigation, strict new rules, and talk of recruiting changes nationwide.

But within Colorado, the school has also been at the center of another crisis: a budget squeeze so bad that, if things continue on their current track, the school could end up with no state support by 2010. It's the school's worst situation since the 1920s, when the Ku Klux Klan controlled the legislature and threatened to cut CU's funds completely unless the school fired Jewish and Catholic faculty.

Last week, the state's Joint Budget Committee called for a 40 percent tuition hike at CU and Colorado State University, along with a $70 million cut in state funds. The universities and governor, meanwhile, favor legislation making Colorado the first state to offer in-state students a form of higher-ed vouchers.

Budget woes and the intricacies of state tax policies may not make for very juicy reading compared to rape, drunken bashes, and a coach's gaffes. For the students and parents in the state, however, the fiscal crisis—and the proposed solutions—could have a much more far-reaching effect than the new 11 p.m. curfew for football recruits.

It's an issue that—for Colorado and many states—gets to the heart of questions that loom large in the decade ahead: How public should public higher education be, and how much do Americans value it?

“We're on a kind of collision course in the country,” says Pat Callan, president of the National Center for Public Policy and Higher Education in San Jose, Calif., noting that along with the higher-ed cuts, many states are seeing big increases in the number of high school grads. “Every generation since the GI Bill has been better educated than the one before it. Now we're living in an economy that really demands better-educated people, and yet that's the very time where our commitment to educate the next generation seems to be more problematic.

“Colorado's particular collision course is in many ways a disaster of its own making. A “taxpayer bill of rights,” or TABOR, was approved by voters in 1992 to limit the size and growth of government. Under TABOR's strict provisions, state revenues can't grow more than inflation plus population growth of the prior year—a formula to which college tuition is also held—and voter approval is needed for any tax increase.

During the recent recession years, TABOR caused what many refer to as the “ratcheting down” effect—state revenues declined, but growth was still limited.

Meanwhile, the Gallagher Amendment, passed in 1982, severely limits property-tax growth. And Amendment 23, approved in 2000, mandates increased spending each year on K-12 education.

It all converges to make Colorado “a cautionary tale” for “states that try to tie too many hands behind their backs,” says Travis Reindl, at the Association of State Colleges and Universities.

But Colorado is hardly alone. For legislators desperate to balance budgets, higher education typically offers their single biggest discretionary item, and many public schools are suffering as a result. Many, like Colorado, are floating plans that would quasi-privatize their institutions.

Of those, Colorado's voucher proposal—or, as they're technically referred to, “college opportunity funds”—is the most unusual. It would change the funding stream so instead of going directly to the universities, a certain amount—about $2,500—would go to individual students to take to the college of their choice. Schools would no longer technically be state funded and could apply for “enterprise” status,
freeing them from TABOR's limits on tuition hikes—a change administrators hope might mobilize Colorado families.

“We create a new army of lobbyists,” says Stephen Golding, CU's vice president for budget and finance. “It's no longer this amorphous cut to the institution of higher education—now it's individual youngsters feeling the impacts of cuts, parents seeing greater value in state support to higher ed.

“But some worry vouchers will make public institutions less public—or open the door for public money to go to private schools. And the bill limits the number of credit hours the vouchers will cover.

CU President Betsy Hoffman is strongly behind the measure, but sees it as a short-term solution until voters approve changes to TABOR and Amendment 23. “It gives the amendment process a chance to work before instigating the kind of draconian cuts that were suggested,” she says.

Over the past two years, Colorado has cut $173 million, or 23 percent, from its higher education funds. For CU, which has lost about a third of its total state funds, that's meant that a lot more than fat has had to go. The Boulder campus, with its attractive blond-brick buildings nestled beneath the Flatirons, still attracts students nationwide, but they are starting to see signs of the budget strain.

Richard Murray notices it in the people sitting in the aisles of his classes—400 will be admitted into a class designed for 350, he says. The philosophy and political science major has had friends delay graduation because they couldn't get the courses they needed. He'll graduate this spring, on time, only because when the school canceled his philosophy of law class, he persuaded a professor to do it as an independent study.

But Mr. Murphy, one of CU's three student presidents, says that the big concern he hears about from fellow students is tuition. “I know a lot of low-income students paying their way through college, and a 40 percent tuition hike would inhibit their going to any institution at all.

“The budget crisis is a big topic among CU's faculty, too. Professors have been laid off, some degree programs—like German and geology at CU's Denver campus—have been cut, salaries are frozen, and some faculty are considering leaving. “You try to get a pencil from the administrative assistant in charge of supplies, and she wants to know if you have another one,” says Barbara Bintliff, chair of the Boulder Faculty Assembly. Professor Bintliff, like Murray, worries that vouchers, long term, would hurt the university. But of the proposed tuition hikes (which Gov. Bill Owens has already said he will veto if they get to his desk), she says, “We're balancing the state higher education budget on the back of kids. “For now, she says, “It's just an overwhelming sense of hopelessness. What is going on?”

Postscript from Steve Chambers: Since the time of this article, Colorado institutional researchers have been busy working through the multitude of details and implications of the new voucher system. The uncertainty of higher education financing in the coming year continues to impact all institutions, even to the individual institutional research office. For me, over this past summer I have had two analysts resign for much higher paying jobs and another was lured to UNLV. One of these positions has been sacrificed to budget reductions and the fate of another position is still in question.

IDAHO
State Reporter: Archie George

No report.
The Montana University System is participating in a cooperative program with the governor, state legislature, congressional delegation, educators, and the business community that will try to strengthen the Montana economy. The effort, titled “Shared Leadership for a Stronger Montana Economy” has three initiatives (so far). They are 1) workforce training and education, 2) improving student access to post-secondary education, and 3) expanding distance education.

Five programs at Montana State University Bozeman—general studies, the honors program, the liberal studies degree, the undergraduate scholars program, and directed interdisciplinary studies—will be grouped together in a new college called University College. The new college will not have a dean but will report to the Vice Provost for Undergraduate Education.

The Board of Regents accepted a new way to approve joint ventures between university employees and private companies. Such deals will be now considered in closed executive sessions. There was concern that some venture capitalists would not participate if the state’s sunshine laws would disclose ideas to competitors.

The Montana legislature has used an estimated $5 million earned off leased lands within the University System land grants to fund the state Department of Natural Resources over the past 40 years. The Regents’ legal counsel believes that is in violation of both federal law and the state’s constitution. The Regents hope that discussions with the legislature will resolve the issue without resorting to litigation.

Montana State University Billings received a positive interim evaluation from the Northwest Commission of Colleges and Universities. MSU-B was fully evaluated in 1998.

Governor Judy Martz appointed MSU student Kala French of Kalispell to serve as the student member of the Board of Regents. She (Kala, not the governor) is a sophomore majoring in political science and business management. Traditionally, the student regent appointments have been for one year, but Governor Martz appointed Ms. French for three years. The MUS students recently dropped a lawsuit over Governor Martz’s last student appointment, which also ended up running for three years.

Earlier in the year, a district court judge has ruled that Montana’s system of financing K-12 schools does not meet constitutional requirements. He concluded that “Montana’s funding is not reasonably related to the costs of providing a basic system of quality public elementary and secondary schools.” The coalition that filed the original case has suggested that the state needs to put an additional $300 million to $350 million a year into the K-12 system. The state has decided to appeal the decision to the Montana Supreme Court. At the same time, an unrelated article from the Census Bureau noted that Montana ranks near the top nationally in high school graduates but is below average when it comes to four-year college degrees.
In the second quarter of 2004 was a very busy time at the UCCSN. First, interim chancellor, James Rogers took up his position and appointed an assistant chancellor, Dr. Trudy Larson.

Dr. Chris Fritsen, an associate research professor with the Desert Research Institute (DRI), was appointed recently as the associate director of the UCCSN Space Grant Consortium and National Aeronautics and Space Administration (NASA) Experimental Program to Stimulate Competitive Research (EPSCoR) program. Founded in 1991, UCCSN’s Space Grant Consortium is composed of all eight institutions of higher education in Nevada, each of which strives to expand opportunities for Americans to understand and participate in NASA’s aeronautics and space programs by supporting and enhancing science and engineering education, research, and outreach programs. NASA EPSCoR is a joint venture between NASA and the federal EPSCoR.

A third major change was the announcement of the new president of the Nevada State College (NSC) at Henderson. Dr. Kerry Romesburg elected to accept another position as the president of Jacksonville University in Florida. He was replaced by Dr. Patricia K. Miltenburger as the interim president at NSC.

UNLV students will be welcomed back to campus this fall by hundreds of faculty and staff volunteers, as part of the “Ask Me” campaign. Volunteers will be stationed at seven booths around campus, ready to provide students information on everything from building locations to how to change their class schedule. Moving vans were a familiar sight on campus this summer, as numerous departments and dozens of faculty moved to new offices. “Ask Me” training sessions for volunteers are helping faculty and staff navigate the new campus. Changes include the reorganization of administrative units and the creation of the new schools of Public Affairs, Public Health, and Journalism & Media Studies. The “Ask Me” campaign is another step in UNLV’s effort to become more student-centered and offers “computer shut-ins” like us an opportunity to interact directly with students. Even IR staff, happy to escape momentarily from the fine art of analyzing headcount and FTE, will greet the students.

Three UNLV projects are on the list of the top 15 capital improvement priorities for the 2005-07 budget cycle. The first priority is $13.6 million to buy furniture, equipment, and telecommunications wiring for our state-of-the art science, engineering, and technology building to open in 2007. The second priority is to re-unite the Greenspun College of Urban Affairs in the proposed Greenspun Hall, to be built on 2.3 acres UNLV recently purchased from the Boy Scouts. The new building is expected to cost approximately $40 million, and will house high-tech classrooms, journalism labs, broadcast studios, and faculty and staff offices. We are all crossing our fingers for the funding of the third priority—the Student Services Complex Addition, which has been prominently placed on the system’s capital funding list for four biennia without receiving funding. This addition is critical to providing “one-stop-shopping” for UNLV students, and is part of a university-wide effort to streamline the way we conduct business with our students.

Our esteemed Mike Ellison, systems analyst extraordinaire, introduced IR professionals to the mysteries of SQL at the AIR Technology Institute in Salt Lake City. Brought back to the Tech Institute by popular
demand, Mike escaped the Las Vegas summer heat and faculty workload to teach at the Institute at the University of Utah. Mike is also a regular contributor to CodeProject, the most informative and entertaining developer website on the net. Windows developers come together to share source code, articles, and participate in lively discussions, polls, interviews, and geek gossip. We always vote for his articles, though we don’t always understand them.

Congratulations are in order to Christina Drum, programmer analyst and in-house ethicist. Christina completed her master’s thesis this past spring, entitled *Power Legitimization and Drawing Distinctions: Renderings of Public and Private in United States Domestic Violence Policymaking*, and was granted her M.A. in Ethics and Policy Studies. To partially fill the gap left by not having to spend her evening hours writing her thesis, she will be teaching a critical thinking class this fall to tender and impressionable undergraduates. Lest you think that the older, more experienced IR set in the office is napping, a report on their activities will appear in the next issue of Panorama.

The University of Nevada, Reno (Linda Brunson)

**Reorganization:** The University of Nevada, Reno underwent major organizational restructuring during spring 2004. Two new colleges were formed: the College of Liberal Arts and the College of Science. These two colleges replaced the College of Arts & Science and the Mackay School of Mines. Schools and programs were restructured within the new colleges and the existing College of Engineering. Unprecedented growth, among other factors including enrollment and resources imbalances, contributed to the need for the college realignment.

Due to the success of the Masters of Public Health, which currently enrolls 50 students and has graduated 20, the University plans to create a School of Public Health.

**Construction:** The new parking garage located at the north end of campus is due to be completed in October and will provide 1900 additional parking spots. In the planning and design stage are the Lincoln and Meta Fitzgerald Student Services Building and the Mathewson-IGT Knowledge Center, which is being funded partially through a $10 million gift from Chuck and Ann Mathewson and International Game Technology (IGT).

**Sports:** This spring, UNR’s Wolfpack Basketball team won the WAC title, advanced to the NCAA tournament and made its first appearance in the Sweet 16! Nevada beat Michigan State in the first round and Gonzaga in the second round to advance to the Sweet 16 where they lost to Georgia Tech, 72-67.

**Research:** Using the university’s Nevada Seismic Network and an ultra-sensitive Global Positioning System (GPS) station, researchers at the University of Nevada, Reno have recorded a cluster of nearly 1,600 small earthquakes 20 miles beneath Lake Tahoe, coinciding with an uplifting of Slide mountain, a ski resort in the Sierra Nevada, of 8-millimeters.

**Institutional Research:** Our search for a new IR Analyst to replace Virginia Moore is progressing. Two candidates, both with IR backgrounds, have been invited for interviews. In the process of establishing a new comprehensive compensation structure for both instructional faculty and administrators, IR in conjunction with Human Resources developed salary equity models to help guide university-wide compensation policy.
Western Nevada Community College (Tracy Viselli)

It was a quiet summer at Western Nevada Community College until the afternoon of July 15th when the Waterfall Fire literally descended upon the Carson City campus in a matter of hours. The fire brought flames to the southwest edge of the campus, next to WNCC's largest structure and the home of Institutional Research, the Cedar Building. As flames approached the Cedar Building, the campus was evacuated and vital data, such as student and employee records, were downloaded to backup files and moved off campus as a precaution. Firefighters used air tankers, ground crews, and heavy equipment to beat back the wind-aided blaze. Wider firebreaks put in two months ago around the campus helped save it from the Waterfall Fire. Although the campus was closed to students until July 19th, it served as a temporary home for numerous emergency vehicles and off-duty personnel who enjoyed using the facilities in the new Dini Student Center to sleep, eat, and rest whenever they had a chance.

Carson City is a small community, and the fire was a heartbreaking experience for all its members. Not once but twice, firefighters saved the Carson City campus and kept the flames away from the Cedar Building which houses the college's computer center, nursing, and engineering labs, from the Reynolds Center for Technology, and from our newest community jewel, the Jack C. Davis Observatory.

Throughout this crisis, our colleagues at the University and Community College System, and at UNR, TMCC, and CCSN were also wonderful, offering help at every turn. We are particularly indebted to ten young men from UNR who came down to the college as volunteers on Friday morning to clear the remaining brush out of the observatory instrumentation yard.

The campus has now reopened, and we replaced air filters and washed walls and windows in our buildings. We were spared a great tragedy, and we are sincerely grateful.

NEW MEXICO

State Reporter: Dawn Kenney

Achieving the Dream

Six institutions in New Mexico were awarded the Lumina Foundation for Education’s Achieving the Dream: Community Colleges Count grants. The institutions awarded the grant were Albuquerque TVI, New Mexico State University-Dona Ana, San Juan College, Santa Fe Community College, Southwestern Indian Polytechnic Institute, and University of Mexico-Gallup. The goal of Achieving the Dream (AtD) is to increase success for the growing number of students for whom community colleges are the point of entry into higher education. The initiative is focused on improving success rates among low-income students and students of color, including degree and certificate attainment, and transfer to four-year colleges. Data-driven decision-making is the key to the AtD project goals, and they will use the data on student outcomes to diagnose areas that need improvement, generate the institutional will for change, and assess the impact of changes on students. All participating institutions will provide specific data for each cohort, each semester, for six years.
Governor’s Higher Education Reform Task Force

In March 2004, Governor Richardson formed the Governor’s Task Force on Higher Education. The goal of the task force, which is made up of 30 New Mexican’s, is to extend the governor’s education reform initiatives to higher education and create a seamless, comprehensive education system, with a strategy for students from K through 16, and ultimately early childhood through graduate school. The task force consists of former Governor Toney Anaya, educators, representatives from the business community, students, and others. The task force is to report the findings and recommendations to the governor by December 1.

UTAH
State Reporter: Valerie Stegeman

No report.

WYOMING
State Reporter: Lisa Muller

As reported previously, Wyoming State employees faired well in the state budget session, and as a consequence, raises went into effect July 1, 2004. The Wyoming legislature held a special session to look at health care, insurance malpractice, and ideas about tort reform during the summer. Voters in November will decide on a proposed constitutional amendment that would allow legislators to set a limit on the amount of non-economic damages a Wyoming jury could award in malpractice cases. Wyoming will have two medical malpractice insurers left once Ohio Health Insurance Co. (OHIC), a major insurer of Wyoming doctors, withdraws from the state later this year.

At the University of Wyoming summer has meant building and remodeling across campus. A stadium remodel is close to completion, while the health science building and a central dorm renovation are in full progress. Ground breaking for an Early Child Care and Education Center was in July. This new facility is a joint effort of the colleges of Agriculture and Education. The first phase of the central core of campus (“Prexy’s pasture”) redesign to a pedestrian core is on target for completion prior to the fall semester start. University of Wyoming research funding set a new record.
Academic Plan II was approved by the Board of Trustees in May. There were eight institutional issues that were highlighted: the learning environment including assessment of student learning; scholarship and graduate education; diversity, internationalization, and access; structure of the curriculum including interdisciplinary programs and the general education requirements; faculty development and program planning; educational infrastructure including libraries and space management; outreach; and enrollment management. (UW news service) http://uwadminweb.uwyo.edu/AcadAffairs/Acad_Plan_Implementation/Acad_Plan_Implementation.htm.

The latest administrator on campus is Richard Stegman, from Roger Williams University, Rhode Island. Stegman is the new dean of students.

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